



## LETTER OF APPOINTMENT FOR INDEPENDENT DIRECTORS

Mrs. Aruna Thangaraj  
2-A Rajiv Gandhi Nagar,  
Sowripalayam,  
Coimbatore 641028.

Dear Mrs. Aruna Thangaraj

I am writing to confirm our decision to appoint you as a Non – Executive, Independent Director on the Board of Directors of Elgi Equipments Limited (hereinafter referred to as ELGI or the Company) for the first term of five years with effect from 02<sup>nd</sup> August, 2019. This letter of appointment sets out the terms and conditions covering your appointment, which are as follows:

### 1. Appointment

1.1 You will be appointed as a Non-Executive, Independent Director on the Board of Directors of ELGI for the first term of five consecutive years with effect from 02<sup>nd</sup> August, 2019. Your appointment is subject to the maximum permissible Directorships that one can hold as per the provisions of the Companies Act, 2013 and the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015.

1.2 The term Independent Director should be construed as defined under the Companies Act, 2013 and the listing agreement.

1.3 The Company has adopted the provisions with respect to appointment and tenure of Independent Directors which is consistent with the Companies Act, 2013 and the Listing Agreement. Accordingly, the Independent Directors will serve for not more than two terms of five years each on the Board of the Company. The Company is at liberty to disengage a Non Executive, Independent Director earlier subject to compliance of relevant provisions of Companies Act, 2013.

### 2. Committees

The Board of Directors (the Board) may, if it deems fit, invite you for being appointed on one or more existing Board Committees or any such Committee that is set up in the future. Your appointment on such Committee(s) will be subject to the applicable regulations.

### 3. Time Commitment

3.1 As a Non-Executive Director you are expected to bring objectivity and independence of view to the Board's discussions and to help provide the Board with effective leadership in relation to the Company's strategy, performance, and risk management as well as ensuring high standards of financial probity and corporate governance. The Board meets atleast four times in a year. The Audit Committee also meets at least four times in a year. Besides, there are other Committee meetings like Nomination and Remuneration Committee, Stakeholders' Relationship Committee and Corporate Social Responsibility Committee meetings which are ordinarily convened once or twice in a year. You will be expected to attend Board, Board Committees to which you may be appointed and Shareholders meetings and to devote such time to your duties, as appropriate for you to discharge your duties effectively. Ordinarily, all meetings are held in Coimbatore.

#### ELGI EQUIPMENTS LIMITED

Trichy Road, Singanallur, Coimbatore - 641005, Tamilnadu, India

T : +91 422 2589 555, W : [www.elgi.com](http://www.elgi.com), Toll - free No : 1800-425-3544, CIN : L29120TZ1960PLC000351



3.2 By accepting this appointment, you confirm that you are able to allocate sufficient time to meet the expectations from your role to the satisfaction of the Board.

#### 4. Role and Duties

Your role and duties will be those normally required of a Non-Executive, Independent Director under the Companies Act, 2013 and the SEBI (Listing Obligations & Disclosure Requirement) Regulations, 2015. There are certain duties prescribed for all Directors, both Executive and Non-Executive, which are fiduciary in nature and are as under:

- I. You shall act in accordance with the Company's Articles of Association.
- II. You shall act in good faith in order to promote the objects of the Company for the benefit of its members as a whole, and in the best interest of the Company.
- III. You shall discharge your duties with due and reasonable care, skill and diligence.
- IV. You shall not involve yourself in a situation in which you may have a direct or indirect interest that conflicts, or possibly may conflict, with the interest of the Company. Please refer to clause 7 for full explanation on conflict of interest.
- V. You shall not achieve or attempt to achieve any undue gain or advantage either to yourself or to your relatives, partners or associates.
- VI. You shall not assign your office as Director and any assignments so made shall be void. In addition to the above requirements applicable to all Directors, the role of the Non-Executive Director has the following key elements:

**Strategy:** Non-Executive Directors should constructively challenge and help develop proposals on strategy;

**Performance:** Non-Executive Directors should scrutinise the performance of management in meeting agreed goals and objectives;

**Risk:** Non-Executive Directors should satisfy themselves on the integrity of financial information and that financial controls and systems of risk management are robust and defensible;

**People:** Non-Executive Directors are responsible for determining appropriate levels of remuneration of Executive Directors and have a prime role in appointing, and where necessary, removing Executive Directors and in succession planning;

**Reporting:** Non-Executive Directors take responsibility for the processes for accurately reporting on performance and the financial position of ELGI; and

**Compliance:** Non-Executive Directors should keep governance and compliance with the applicable legislations and regulations under review and the conformity of ELGI practices to accepted norms.

#### 5. Status of Appointment

5.1 You will not be an employee of the Company and this letter shall not constitute a contract of employment. You will be paid such remuneration by way of setting fees for meetings of the Board and its Committees as may be decided by the Board and approved by the Shareholders from time to time.

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5.2 The sitting fees presently paid to the Non-Executive Independent Director is Rs. 30,000/- per meeting of the Board or a Committee thereof.

## **6. Reimbursement of Expenses**

In addition to the remuneration described in paragraph 5 the Company will, for the period of your appointment, reimburse you for travel, hotel and other incidental expenses incurred by you in the performance of your role and duties.

## **7. Conflict of Interest**

7.1 It is accepted and acknowledged that you may have business interests other than those of the Company. As a condition to your appointment commencing, you are required to declare any such directorships, appointments and interests to the Board in writing in the prescribed form at the time of your appointment.

7.2 In the event that your circumstances seem likely to change and might give rise to a conflict of interest or, when applicable, circumstances that might lead the Board to revise its judgement that you are independent, this should be disclosed to both the Managing Director and the Company Secretary.

## **8. Confidentiality**

All information acquired during your appointment is confidential to ELGI and should not be released, either during your appointment or following termination (by whatever means) to third parties without prior clearance from the Managing Director unless required by law or by the rules of any stock exchange or regulatory body. On reasonable request, you shall surrender any documents and other materials made available to you by ELGI.

Your attention is also drawn to the requirements under the applicable regulations and the ELGI's standards for monitoring trading by Designated Persons, which concern the disclosure of price sensitive information and dealing in the securities of ELGI. Consequently, you should avoid making any statements or performing any transactions that might risk a breach of these requirements without prior clearance from the Company Secretary.

## **9. Induction & Familiarisation Programmes:**

Immediately after your appointment you will be invited to attend an initial induction session and thereafter ongoing familiarisation sessions, including briefings from management and site visits. Please avail yourself of these opportunities as fully as is appropriate to your personal circumstances.

## **10. Evaluation**

The Company has adopted a process on Board Evaluation. The process provides for evaluation of the Board, the Committees of the Board and individual Directors, including the Managing Director of the Board. As per this process, the Company will carry out an evaluation of the performance of the Board as a whole, Board Committees and Directors on an annual basis, based on a peer review. Your appointment and re appointment on the Board shall be subject to the outcome of the yearly evaluation process.

## **11. Insurance**

ELGI has Directors' and Officers' Insurance Policy and it is intended that ELGI will assume and maintain such cover for the full term of your appointment.

**12. Independent Professional Advice**

There may be occasions when you consider that you need professional advice in furtherance of your duties as a Director and it will be appropriate for you to consult independent advisors at the Company's expense. The Company will reimburse the full cost of expenditure incurred in accordance with the Company's policy.

**13. Disclosure of Interest**

The Company must include in its Annual Accounts a note of any material interest that a Director may have in any transaction or arrangement that the Company has entered into. Such interest should be disclosed no later than when the transaction or arrangement comes up at a Board meeting so that the minutes may record your interest appropriately and our records are updated. A general notice that you are interested in any contracts with a particular person, firm or company is acceptable.

**14. Termination**

a. You may resign from your position at any time should you wish to do so after recording the detailed reasons for the same. You are requested to serve a reasonable written notice on the Board.

b. Continuation of your appointment is contingent on your getting re-elected by the shareholders in accordance with provisions of Companies Act, 2013 and the Articles of Association of the Company, from time to time in force. You will not be entitled to compensation if the shareholders do not re-elect you at any time.

c. Your appointment may also be terminated in accordance with the provisions of the Articles of Association of the Company from time to time in force.

**15. Governing Law**

This agreement is governed by and will be interpreted in accordance with Indian law and your engagement shall be subject to the jurisdiction of the appropriate courts situated at Coimbatore only.

If you are willing to accept these terms of appointment relating to your appointment as a non executive Independent Director of ELGI, kindly confirm your acceptance of these terms by signing and returning to us the enclosed copy of this letter.

Yours sincerely

  
Jai Ram Varadaraj  
Managing Director

For and on behalf of Elgi Equipments Limited

I hereby acknowledge receipt of and accept the terms set out in this letter.

Signed  
Dated

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## LETTER OF APPOINTMENT FOR INDEPENDENT DIRECTORS

Mr. B Vijayakumar  
28, Kamaraj Road,  
Race Course,  
Coimbatore – 641018.

Dear Mr. B Vijayakumar

I am writing to confirm our decision to appoint you as a Non – Executive, Independent Director on the Board of Directors of Elgi Equipments Limited (hereinafter referred to as ELGI or the Company) for a second term of five years with effect from 02<sup>nd</sup> August, 2019. This letter of appointment sets out the terms and conditions covering your appointment, which are as follows:

### 1. Appointment

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1.2 The term Independent Director should be construed as defined under the Companies Act, 2013 and the listing agreement.

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### 2. Committees

The Board of Directors (the Board) may, if it deems fit, invite you for being appointed on one or more existing Board Committees or any such Committee that is set up in the future. Your appointment on such Committee(s) will be subject to the applicable regulations.

### 3. Time Commitment

3.1 As a Non-Executive Director you are expected to bring objectivity and independence of view to the Board's discussions and to help provide the Board with effective leadership in relation to the Company's strategy, performance, and risk management as well as ensuring high standards of financial probity and corporate governance. The Board meets atleast four times in a year. The Audit Committee also meets at least four times in a year. Besides, there are other Committee meetings like Nomination and Remuneration Committee, Stakeholders' Relationship Committee and Corporate Social Responsibility Committee meetings which are ordinarily convened once or twice in a year. You will be expected to attend Board, Board Committees to which you may be appointed and Shareholders meetings and to devote such time to your duties, as appropriate for you to discharge your duties effectively. Ordinarily, all meetings are held in Coimbatore.

3.2 By accepting this appointment, you confirm that you are able to allocate sufficient time to meet the expectations from your role to the satisfaction of the Board.

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- II. You shall act in good faith in order to promote the objects of the Company for the benefit of its members as a whole, and in the best interest of the Company.
- III. You shall discharge your duties with due and reasonable care, skill and diligence.
- IV. You shall not involve yourself in a situation in which you may have a direct or indirect interest that conflicts, or possibly may conflict, with the interest of the Company. Please refer to clause 7 for full explanation on conflict of interest.
- V. You shall not achieve or attempt to achieve any undue gain or advantage either to yourself or to your relatives, partners or associates.
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- 5.2 The sitting fees presently paid to the Non-Executive Independent Director is Rs. 30,000/- per meeting of the Board or a Committee thereof.



## **6. Reimbursement of Expenses**

In addition to the remuneration described in paragraph 5 the Company will, for the period of your appointment, reimburse you for travel, hotel and other incidental expenses incurred by you in the performance of your role and duties.

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Your attention is also drawn to the requirements under the applicable regulations and the ELGI's standards for monitoring trading by Designated Persons, which concern the disclosure of price sensitive information and dealing in the securities of ELGI. Consequently, you should avoid making any statements or performing any transactions that might risk a breach of these requirements without prior clearance from the Company Secretary.

## **9. Familiarisation Programmes:**

You will be invited to attend to the ongoing familiarisation sessions, including briefings from management and site visits. Please avail yourself of these opportunities as fully as is appropriate to your personal circumstances.

## **10. Evaluation**

The Company has adopted a process on Board Evaluation. The process provides for evaluation of the Board, the Committees of the Board and individual Directors, including the Managing Director of the Board. As per this process, the Company will carry out an evaluation of the performance of the Board as a whole, Board Committees and Directors on an annual basis, based on a peer review. Your appointment and re appointment on the Board shall subject to the outcome of the yearly evaluation process.

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c. Your appointment may also be terminated in accordance with the provisions of the Articles of Association of the Company from time to time in force.

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If you are willing to accept these terms of appointment relating to your appointment as a non executive Independent Director of ELGI, kindly confirm your acceptance of these terms by signing and returning to us the enclosed copy of this letter.

Yours sincerely

  
\_\_\_\_\_  
Jairam Varadaraj  
Managing Director

For and on behalf of Elgi Equipments Limited

I hereby acknowledge receipt of and accept the terms set out in this letter.

Signed  
Dated





## LETTER OF APPOINTMENT FOR INDEPENDENT DIRECTORS

Dr. Ganesh Devaraj  
638, 14<sup>th</sup> Cross, 8<sup>th</sup> Main,  
J.P. Nagar, 3<sup>rd</sup> Phase  
Bangalore 560078.

Dear Dr. Ganesh Devaraj

I am writing to confirm our decision to appoint you as a Non – Executive, Independent Director on the Board of Directors of Elgi Equipments Limited (hereinafter referred to as ELGI or the Company) for a second term of five years with effect from 02<sup>nd</sup> August, 2019. This letter of appointment sets out the terms and conditions covering your appointment, which are as follows:

### 1. Appointment

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### 3. Time Commitment

3.1 As a Non-Executive Director you are expected to bring objectivity and independence of view to the Board's discussions and to help provide the Board with effective leadership in relation to the Company's strategy, performance, and risk management as well as ensuring high standards of financial probity and corporate governance. The Board meets atleast four times in a year. The Audit Committee also meets at least four times in a year. Besides, there are other Committee meetings like Nomination and Remuneration Committee, Stakeholders' Relationship Committee and Corporate Social Responsibility Committee meetings which are ordinarily convened once or twice in a year. You will be expected to attend Board, Board Committees to which you may be appointed and Shareholders meetings and to devote such time to your duties, as appropriate for you to discharge your duties effectively. Ordinarily, all meetings are held in Coimbatore.

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Yours sincerely

  
\_\_\_\_\_  
Jairam Varadaraj  
Managing Director

For and on behalf of Elgi Equipments Limited

I hereby acknowledge receipt of and accept the terms set out in this letter.

Signed

Dated : 12<sup>th</sup> August, 2019





## LETTER OF APPOINTMENT FOR INDEPENDENT DIRECTORS

Mr. Ramprasad M  
No.7 Karpagam Garden,  
3<sup>rd</sup> Cross Street, Adyar,  
Chennai – 600020.

Dear Mr. Ramprasad M

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#### ELGI EQUIPMENTS LIMITED

Trichy Road, Singanailur, Coimbatore - 641005, Tamilnadu, India

T : +91 422 2589 555, W : [www.elgi.com](http://www.elgi.com), Toll - free No : 1800-425-3544, CIN : L29120TZ1960PLC000351

Your role and duties will be those normally required of a Non-Executive, Independent Director under the Companies Act, 2013 and the SEBI (Listing Obligations & Disclosure Requirement) Regulations, 2015. There are certain duties prescribed for all Directors, both Executive and Non-Executive, which are fiduciary in nature and are as under:

- I. You shall act in accordance with the Company's Articles of Association.
- II. You shall act in good faith in order to promote the objects of the Company for the benefit of its members as a whole, and in the best interest of the Company.
- III. You shall discharge your duties with due and reasonable care, skill and diligence.
- IV. You shall not involve yourself in a situation in which you may have a direct or indirect interest that conflicts, or possibly may conflict, with the interest of the Company. Please refer to clause 7 for full explanation on conflict of interest.
- V. You shall not achieve or attempt to achieve any undue gain or advantage either to yourself or to your relatives, partners or associates.
- VI. You shall not assign your office as Director and any assignments so made shall be void. In addition to the above requirements applicable to all Directors, the role of the Non-Executive Director has the following key elements:

**Strategy:** Non-Executive Directors should constructively challenge and help develop proposals on strategy;

**Performance:** Non-Executive Directors should scrutinise the performance of management in meeting agreed goals and objectives;

**Risk:** Non-Executive Directors should satisfy themselves on the integrity of financial information and that financial controls and systems of risk management are robust and defensible;

**People:** Non-Executive Directors are responsible for determining appropriate levels of remuneration of Executive Directors and have a prime role in appointing, and where necessary, removing Executive Directors and in succession planning;

**Reporting:** Non-Executive Directors take responsibility for the processes for accurately reporting on performance and the financial position of ELGI; and

**Compliance:** Non-Executive Directors should keep governance and compliance with the applicable legislations and regulations under review and the conformity of ELGI practices to accepted norms.

## 5. Status of Appointment

- 5.1 You will not be an employee of the Company and this letter shall not constitute a contract of employment. You will be paid such remuneration by way of setting fees for meetings of the Board and its Committees as may be decided by the Board and approved by the Shareholders from time to time.
- 5.2 The sitting fees presently paid to the Non-Executive Independent Director is Rs. 30,000/- per meeting of the Board or a Committee thereof.



## **6. Reimbursement of Expenses**

In addition to the remuneration described in paragraph 5 the Company will, for the period of your appointment, reimburse you for travel, hotel and other incidental expenses incurred by you in the performance of your role and duties.

## **7. Conflict of Interest**

- 7.1 It is accepted and acknowledged that you may have business interests other than those of the Company. As a condition to your appointment commencing, you are required to declare any such directorships, appointments and interests to the Board in writing in the prescribed form at the time of your appointment.
- 7.2 In the event that your circumstances seem likely to change and might give rise to a conflict of interest or, when applicable, circumstances that might lead the Board to revise its judgement that you are independent, this should be disclosed to both the Managing Director and the Company Secretary.

## **8. Confidentiality**

All information acquired during your appointment is confidential to ELGI and should not be released, either during your appointment or following termination (by whatever means) to third parties without prior clearance from the Managing Director unless required by law or by the rules of any stock exchange or regulatory body. On reasonable request, you shall surrender any documents and other materials made available to you by ELGI.

Your attention is also drawn to the requirements under the applicable regulations and the ELGI's standards for monitoring trading by Designated Persons, which concern the disclosure of price sensitive information and dealing in the securities of ELGI. Consequently, you should avoid making any statements or performing any transactions that might risk a breach of these requirements without prior clearance from the Company Secretary.

## **9. Familiarisation Programmes:**

You will be invited to attend to the ongoing familiarisation sessions, including briefings from management and site visits. Please avail yourself of these opportunities as fully as is appropriate to your personal circumstances.

## **10. Evaluation**

The Company has adopted a process on Board Evaluation. The process provides for evaluation of the Board, the Committees of the Board and individual Directors, including the Managing Director of the Board. As per this process, the Company will carry out an evaluation of the performance of the Board as a whole, Board Committees and Directors on an annual basis, based on a peer review. Your appointment and re appointment on the Board shall subject to the outcome of the yearly evaluation process.

## **11. Insurance**

ELGI has Directors' and Officers' Insurance Policy and it is intended that ELGI will assume and maintain such cover for the full term of your appointment.

## **12. Independent Professional Advice**

There may be occasions when you consider that you need professional advice in furtherance of your duties as a Director and it will be appropriate for you to consult independent advisors at the Company's expense. The Company will reimburse the full cost of expenditure incurred in accordance with the Company's policy.



### 13. Disclosure of Interest

The Company must include in its Annual Accounts a note of any material interest that a Director may have in any transaction or arrangement that the Company has entered into. Such interest should be disclosed no later than when the transaction or arrangement comes up at a Board meeting so that the minutes may record your interest appropriately and our records are updated. A general notice that you are interested in any contracts with a particular person, firm or company is acceptable.

### 14. Termination

a. You may resign from your position at any time should you wish to do so after recording the detailed reasons for the same. You are requested to serve a reasonable written notice on the Board.

b. Continuation of your appointment is contingent on your getting re-elected by the shareholders in accordance with provisions of Companies Act, 2013 and the Articles of Association of the Company, from time to time in force. You will not be entitled to compensation if the shareholders do not re-elect you at any time.

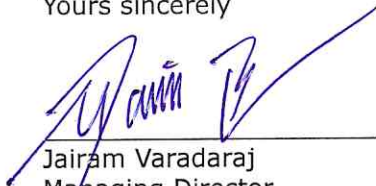
c. Your appointment may also be terminated in accordance with the provisions of the Articles of Association of the Company from time to time in force.

### 15. Governing Law

This agreement is governed by and will be interpreted in accordance with Indian law and your engagement shall be subject to the jurisdiction of the appropriate courts situated at Coimbatore only.

If you are willing to accept these terms of appointment relating to your appointment as a non executive Independent Director of ELGI, kindly confirm your acceptance of these terms by signing and returning to us the enclosed copy of this letter.

Yours sincerely

  
\_\_\_\_\_  
Jairam Varadaraj  
Managing Director  
For and on behalf of Elgi Equipments Limited

I hereby acknowledge receipt of and accept the terms set out in this letter.

Signed  
Dated

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## LETTER OF APPOINTMENT FOR INDEPENDENT DIRECTORS

Mr. Mohan Nambiar N  
737A, Puliakulam Road,  
Coimbatore – 641045.

Dear Mr. Mohan Nambiar N

I am writing to confirm our decision to appoint you as a Non – Executive, Independent Director on the Board of Directors of Elgi Equipments Limited (hereinafter referred to as ELGI or the Company) for a second term with effect from 02<sup>nd</sup> August, 2019 until 10<sup>th</sup> April, 2023, i.e, the day you attain 75 years of age. This letter of appointment sets out the terms and conditions covering your appointment, which are as follows:

### 1. Appointment

1.1 You will be appointed as a Non-Executive, Independent Director on the Board of Directors of ELGI for a second term with effect from 02<sup>nd</sup> August, 2019 until 10<sup>th</sup> April, 2023, i.e, the day you attain 75 years of age. Your appointment is subject to the maximum permissible Directorships that one can hold as per the provisions of the Companies Act, 2013 and the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015.

1.2 The term Independent Director should be construed as defined under the Companies Act, 2013 and the listing agreement.

1.3 The Company has adopted the provisions with respect to appointment and tenure of Independent Directors which is consistent with the Companies Act, 2013 and the Listing Agreement. Accordingly, the Independent Directors will serve for not more than two terms of five years each on the Board of the Company. The Company is at liberty to disengage a Non Executive, Independent Director earlier subject to compliance of relevant provisions of Companies Act, 2013.

### 2. Committees

The Board of Directors (the Board) may, if it deems fit, invite you for being appointed on one or more existing Board Committees or any such Committee that is set up in the future. Your appointment on such Committee(s) will be subject to the applicable regulations.

### 3. Time Commitment

3.1 As a Non-Executive Director you are expected to bring objectivity and independence of view to the Board's discussions and to help provide the Board with effective leadership in relation to the Company's strategy, performance, and risk management as well as ensuring high standards of financial probity and corporate governance. The Board meets atleast four times in a year. The Audit Committee also meets at least four times in a year. Besides, there are other Committee meetings like Nomination and Remuneration Committee, Stakeholders' Relationship Committee and Corporate Social Responsibility Committee meetings which are ordinarily convened once or twice in a year. You will be expected to attend Board, Board Committees to which you may be appointed and Shareholders meetings and to devote such time to your duties, as appropriate for you to discharge your duties effectively. Ordinarily, all meetings are held in Coimbatore.

3.2 By accepting this appointment, you confirm that you are able to allocate sufficient time to meet the expectations from your role to the satisfaction of the Board.

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#### 4. Role and Duties

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Yours sincerely



Jairam Varadaraj  
Managing Director

For and on behalf of Elgi Equipments Limited

I hereby acknowledge receipt of and accept the terms set out in this letter.

Signed

Dated